



**Cabinet
Tuesday, 19 June 2018**

ADDENDA

3. Minutes (Pages 1 - 10)

The minutes of the meeting held on 4 June 2018 are attached.

4. Questions from County Councillors (Pages 11 - 14)

Attached

5. Petitions and Public Address (Pages 15 - 16)

Attached.

6. Provisional 2017/18 Revenue and Capital Outturn (Pages 17 - 26)

Revised Annexes 1, 1a, 1b and 1c are attached.

7. Home to School Transport and Travel Policy (Pages 27 - 28)

Comments of the Education Scrutiny Committee held on Monday 18 June 2018 are attached.

11. Appointments 2018/19 (Pages 29 - 36)

Revised Annex attached.

12. Forward Plan and Future Business (Pages 37 - 38)

Attached.

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CABINET

MINUTES of the meeting held on Monday, 4 June 2018 commencing at 2.00 pm and finishing at 3.21 pm

Present:

Voting Members: Councillor Ian Hudspeth – in the Chair
Councillor Lawrie Stratford
Councillor Steve Harrod
Councillor Lorraine Lindsay-Gale
Councillor Yvonne Constance OBE
Councillor David Bartholomew
Councillor Mark Gray

Other Members in Attendance: Councillor Liz Brighthouse (Agenda Items 6 & 7)
Councillor Emily Smith (Agenda Item 6)
Councillor Emma Turnbull (Agenda Item 7)

Officers:

Whole of meeting Nick Graham (Director of Law & Governance); Sue Whitehead (Resources Directorate)

Part of meeting
Item

	Name
6	Lucy Butler, Director of Children's Services; Alexandra Bailey, Director of Property & Investment
7	Lorna Baxter, Director of Finance; Steve Mun, Director of Human Resources

The Committee considered the matters, reports and recommendations contained or referred to in the agenda for the meeting, together with a schedule of addenda tabled at the meeting, and decided as set out below. Except insofar as otherwise specified, the reasons for the decisions are contained in the agenda, reports and schedule, copies of which are attached to the signed Minutes.

52/18 APOLOGIES FOR ABSENCE

(Agenda Item. 1)

Apologies were received from Councillor Judith Heathcoat and Councillor Hilary Hibbert-Biles.

53/18 QUESTIONS FROM COUNTY COUNCILLORS

(Agenda Item. 3)

Councillor Howson had given notice of the following question to Councillor Hibbert-Biles:

"How willing and able are other schools and colleges about taking some of the Northfield students?"

In Councillor Hibbert-Biles absence the Leader of the Council replied:

"We have had some early discussions and positive indicators from local academies and external providers. Once the decision is made we will pursue those offers and go out to tender for the number of places needed to suit the location and needs of the students."

Councillor Howson had given notice of the following question to Councillor Lindsay-Gale:

2. "Had rebuilding the school on the Northfield site with a more suitable layout already been discounted in the SEND Review as an option?"

Councillor Lindsay-Gale replied:

"The SEN Review will define the needs for SEN provision across Oxfordshire in the medium term. Once this need has been defined we will then consider all property options to determine how best we can meet the needs of pupils with SEN."

Councillor Emily Smith had given notice of the following question to Councillor Lindsay-Gale:

"Despite teaching and support staff at Northfield School doing an excellent job, parents tell me the building has been falling apart around them for sometime. I also understand the layout of the building does not meet the needs of these students. Why haven't the cabinet tackled the maintenance and layout problems sooner?"

Councillor Lindsay-Gale replied:

"Northfield School was not purpose built as an SEN/SEMH school. This is not unusual but it is one the reasons why we are doing an SEN Review to ensure we have a sound long term plan for provision across the county.

Maintenance budgets for school buildings are delegated to schools and it was the school's responsibility to maintain the condition of the building. However, we had also put Northfield School in the School Structural Maintenance Plan, where we help schools with bigger maintenance issues such as Northfield's roof. The asbestos incident meant we moved to fixing

the immediate issue and working with CEF to determine the best future for the school, not just in terms of property, but in terms of education provision.

It is also worth saying that, as you know, the County Council outsourced to Carillion the end-to-end management of property. We terminated this relationship because we were unhappy with the poor service they provided. We are sorry that the children of Northfield were affected but now the service is in house, we will do everything we can to ensure we meet the educational needs of all our children.”

Councillor Judy Roberts had given notice of the following question to Councillor Hibbert-Biles:

“With such a huge demand for special school places already, what will happen to the Northfields students for whom you will not be able to find suitable placements for (as was confirmed as a possibility by the Director of Children’s services during Performance Scrutiny)?”

In Councillor Hibbert-Biles absence the Leader of the Council replied:

“We believe that commissioning places for larger numbers will open up the market. Also, approaching local providers differently with a new commitment from our Council commissioning team working with SEND and Education officers will obtain more positive results. Early indications are that we will be able to accommodate students successfully. There will be a ‘base camp’ at Northfield to enable transition and provide familiarity for students in the interim period as requested by parents at the recent information evening.”

54/18 PETITIONS AND PUBLIC ADDRESS

(Agenda Item. 4)

The Leader of the Council had agreed the following requests to address Cabinet:

Item	Speaker
6. Consultation on the Closure of Northfield School	Michelle Codrington-Rogers, Oxfordshire Federation NASUWT Diane Wilson, Oxfordshire District Secretary National Education Union (ATL section) Stuart Robinson Assistant Secretary Oxfordshire National Education Union (NUT Section) Tristan Powell, Acting Headteacher at Northfield School

	<p>Councillor Emily Smith, local councillor for Abingdon North</p> <p>Councillor Emma Turnbull, Shadow Cabinet Member for Public Health & Education</p> <p>Councillor Liz Brighthouse, Chairman of Performance Scrutiny Committee</p>
<p>7. Joint Working Arrangements between Oxfordshire County Council and Cherwell District Council</p>	<p>Councillor Liz Brighthouse, Opposition Leader (5 mins)</p>

55/18 CONSULTATION ON THE CLOSURE OF NORTHFIELD SCHOOL

(Agenda Item. 5)

Cabinet considered a report that sought their approval to consult on the future of Northfield Special School, pending the outcome of the Council’s Special Educational Needs & Disability (SEND) Review. The consultation would seek views on the future of the school based on two options, prior to any decisions being taken. In summary, the options will be to (Option A) close the Northfield School, placing current students in alternate and more suitable provision, pending the outcome of the SEND Review or (Option B) to continue to operate Northfield School as is, pending the outcome of the SEND Review.

Michelle Codrington-Rogers, Oxfordshire Federation NASUWT, objected to the opening of consultation on closure. Ms Codrington-Rogers stated that the school was more than just a building: staff were dedicated to giving their best and went above and beyond for students. Her main concern was where the children would go. Academies could not be forced to take children and this would mean they would be placed out of County. She referred to new schools being built around the County that were finding it difficult to find pupils and the money could go to supporting the pupils at Northfield School. Representations about the state of the building had been made for a long time and it seemed that finally these were being listened to. There had been a lack of strategic oversight and it was time to find a solution. Ms Codrington-Rogers welcomed the SEND Review and highlighted the impact on support of previous budget cuts. Although she was glad that there were to be no further cuts she stressed that it was time to re-invest. Her members felt betrayed by what had happened.

Diane Wilson, Oxfordshire District Secretary, National Education Union (ATL section), was concerned about the impact on students, staff and other schools were Northfield School to close. Students needed stability or it would add to their anxiety. There were transport and establishment implications of moving staff with the risk of losing experienced staff. Transfer of 70 pupils to other schools would have a considerable impact on surrounding schools and

she queried what analysis of that impact had been carried out. Ms Wilson queried how schools would be equipped to support the pupils and questioned what financial and strategic plan was in place. Ms Wilson asked how the school and pupils had benefitted from the hostel closure. She further queried the motive behind the proposal which she felt was about money rather than the needs of the pupils. She felt that there was a future for the school on a new site if necessary and certainly in new buildings.

Stuart Robinson, Assistant Secretary Oxfordshire National Education Union (NUT Section), spoke against the proposed consultation suggesting that a further option was needed. The Council could provide a new school and he queried why no option had been included to rebuild the school. The option to close the school was premature before the SEND Review and seemed long term rather than short or medium term to address the immediate problem. Mr Robinson stated that the lower school and parts of the Upper school could work with temporary buildings. The School was meeting the needs of most of its pupils and the SENCO had been asked to share best practice. The costs of closure were not just financial as GCSE pupils would face disruption and others would have missed schooling. There was also the cost of losing staff and the costs of placing pupils in private provision which Mr Robinson felt had been underestimated.

Tristan Powell, Acting Headteacher at Northfield School, addressed the points in paragraph 5 of the report noting that the school had been in operation since 1980 having been built as a middle school in 1970. The issues around health and safety had been known for 25 years and were not directly linked to the poor performance of the Carillion contract. Some parts of the school were still fit for purpose. The School had recruited and retained staff and EHCPs were being met. Staff were fully trained, passionate and committed and should not be disbanded. Mr Powell did not believe there were sufficient other suitable places and any change could be traumatic for the children concerned. The detrimental impact of closing the School would be far reaching. At a meeting parents were positive about the School. The report did not refer to any plans to sell off the site with proceeds going to new build.

Councillor Emily Smith, local councillor for Abingdon North, felt that the dire situation was failing the pupils who had been let down by government policy and a failure by this Council to address the building issues, Councillor Smith supported the consultation but felt that the options were problematic. Under Option A the children would be placed elsewhere when there were insufficient places in the County and she sought assurances that the needs of children would continue to be met. Under Option B the school was falling down around their ears. If it was to be rebuilt it would have to be as a free school or voluntary aided school. Councillor Smith questioned how the School had been allowed to get into such a poor state and stated that the education of all such pupils needed to be more effectively resourced. Councillor Smith, responding to a question from Councillor Bartholomew, confirmed that she was in favour of the proposed consultation as a way of gathering more information but she was concerned that the two options were limiting.

Councillor Emma Turnbull, Shadow Cabinet Member for Public Health & Education stated that the School dealt with some of the most vulnerable pupils, needing special support to reach their potential. The interests of the children should be first and foremost in cabinet minds. She had consulted widely and wished to pass on a number of concerns. The problems with the building had been known for some time and there was a feeling that it had been allowed to deteriorate. The costs in the addenda did not include the costs of improving the current school building. At no point were councillors briefed on the leadership and governance issues now identified leading to concerns over the transparency and openness of Council business. Councillor Turnbull queried what would happen to the site and suggested that a new educational purpose be found. If any pupils were placed in mainstream schools there would be a need to make special provision. Market provision should not proceed at the expense of council options. Councillor Turnbull referred to the implications of the Home to School Transport Policy currently being reviewed and sought an assurance that SEN transport would not be affected. Responding to a question from Councillor Bartholomew Councillor Turnbull confirmed that she supported consultation with an expanded Option B to include the transformation of the site fully costed.

Councillor Liz Brighouse, Chairman of Performance Scrutiny Committee, stated that the Committee had considered this and had been minded to support the consultation on the proviso that children were properly provided for and that lessons were learned from what happened at Northfield School. The Committee had also suggested that all children affected be spoken with before the end of July and that all EHCPs be reviewed. She emphasised that pupils had to be at the heart of this matter with a smooth transition to whatever provision was put in place. A previous speaker had referred to a mothballed school and Councillor Brighouse sought clarification on this as it seemed a better option than Hill End. The Committee were of the view that the best option was for pupils to be as close to home as possible. Out of County placements should only be used when every other option had been explored. Councillor Brighouse, responding to a question from Councillor Bartholomew, indicated that she was speaking as Chairman of the Performance Scrutiny Committee and the Committee had been minded to support the consultation as she had outlined.

Nick Graham, Director of Law & Governance detailed the statutory process as set out in the report and confirmed that this was about the informal or pre-consultation stage.

Councillor Lorraine Lindsay-Gale thanked all the speakers who had raised valid points as the Council recognised that it was a very regrettable position and she gave an assurance that the Council would tackle the situation. Alexandra Bailey, Director for Property Assets and Investment added her apology and stated that she had been brought in to address property issues and the Council were committed to resolving this issue. She stressed that having taken back control they were taking a whole County approach to needs and that all options were open in terms of property. It was about what was best for the children with an educational decision based on needs. Lucy

Butler, Director for Children's Services acknowledged how difficult it was when there was any discussion about the future of a school. However, they were operating a split site and that was not sustainable. The consultation would enable the Council to talk to children, parents and staff. The two options were looking at the short term. More alternative provision was coming on line and there would be a longer piece of work as a result of the SEND review. Responding to a question from Councillor Hudspeth about mothballed schools (mentioned by one of the speakers) Lucy Butler undertook to look at that if given the details.

Responding to further questions from Cabinet, Alexandra Bailey and Lucy Butler advised that:

- 1) Following the SEN review, when looking at the longer term rebuilding was an option.
- 2) It would depend on the specialist needs of individual children but provision was aimed at being more inclusive so far as possible. However, the intention was not to set children up to fail. For the children concerned specialist support would be provided by school and teachers trained specifically to meet their needs.
- 3) The aim was to provide in county provision as it was recognised that keeping children close to home was beneficial.
- 4) Future provision would be co-educational.
- 5) Lessons were being learnt from the Northfield School situation and more widely.

RESOLVED: (by 6 votes for with one abstention) to support a public consultation on the following two options:

- (a) Close the Northfield School, placing current students in alternate and more suitable provision, pending the outcome of the SEND Review
- (b) Continue to operate Northfield School as is, pending the outcome of the SEND Review.

56/18 JOINT WORKING ARRANGEMENTS BETWEEN OXFORDSHIRE COUNTY COUNCIL AND CHERWELL DISTRICT COUNCIL

(Agenda Item. 6)

Local Government reorganisation in Northamptonshire has required the Leadership of Cherwell District Council (CDC) to reflect upon its future and consider what is best for its residents. As a result they are 'minded to' formally end their successful partnership with South Northamptonshire Council (SNC). While the functions of SNC are expected to be absorbed into a new unitary council, CDC will need to develop a new operating model that provides a stable platform for the continued improvement of services to residents and a sustainable financial strategy.

Prior to recent events in Northamptonshire, informal discussions between CDC and Oxfordshire County Council had already taken place on shared priorities for the locality. These include the sharing of accommodation and joint posts, with the aim being to put residents at the heart of delivery and to

achieve improved services for communities through a closer working partnership.

This paper sets out an outline business case for formalising shared service activity and for a programme to develop joint working arrangements. It goes on to recommend that Cabinet approves the principle of joint working and to the establishment of a joint Chief Executive post. Cabinet is also asked to review and approve a set of guiding principles for joint working and to delegate to the Director of Law and Governance, in consultation with the Leader, the finalisation of a s113 Agreement, to allow for the establishment of formal joint committees as agreed by both councils and for implementation as business cases are agreed for each element of joint working. Finally, Cabinet is asked to agree to the establishment of an informal member-led Partnership Working Group.

Councillor Liz Brighouse in supporting the principle of working with District Councils raised a number of points. Firstly, that the County Council should look at the relationship with Hampshire County Council to see whether there was a possibility for one combined service within the County Council. The experience of Northamptonshire was an indication that out sourcing did not work. Support services should be fully reviewed. Secondly, in building the working arrangements the focus was on the Leaders of the Councils and people were left out of the discussion. She hoped that going forward issues around transparency and inclusivity could be addressed and that all the Council could be engaged and informed.

Councillor Hudspeth in introducing the contents of the report referred to the context of the position Cherwell District Council found itself in. He stressed that the report was about the principle of working together and the first step was to appoint a joint Chief Executive. He assured Councillor Brighouse that there would be an opportunity to revisit the relationship with Hampshire. The work would dovetail into the Fit for the Future programme. There had been discussions between Leaders to get to this stage but the decision today would enable the Council to move forward together.

Nick Graham, Director of Law and Governance highlighted the Section 113 agreement and the Steering Group that would bring members together to explore opportunities for working together in an incremental approach. Audit & Governance Committee would be consulted on the Governance arrangements.

During discussions Councillor Bartholomew sought some clarification on what would happen to the joint Chief Executive in the event that should for example, the Cherwell DC Chief Executive be appointed and not be successful after the 6 month probationary period. The S113 document at Clause 5.5 was unclear. Nick Graham explained that it was an error in drafting which would be corrected. He confirmed that if unsuccessful in the joint role whoever it was would continue to be employed by their original authority. If the joint working arrangements continued then it would be for the employing authority to make appropriate provision for the returning Chief

Executive. The joint working arrangements and the provisions of the probationary period were separate and this would be reflected in the final agreement.

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In response to questions Cabinet was advised that by agreeing to the report Cabinet was not agreeing to any of the particular models. The Steering Group would be considering the way forward.

Cabinet in supporting the recommendations highlighted the opportunity to improve services for local people and looked forward to working with Cherwell DC.

RESOLVED: (a) to agree:

- to the principle of implementing joint working arrangements with Cherwell District Council;
- that the guiding principles set out in paragraph 13 should apply in the development of joint working arrangements;
- to establish a joint Chief Executive post with Cherwell District Council;
- to the establishment of a member-led Partnership Working Group.

(b) to note:

- the draft s113 agreement attached as Annex 1.

(c) to delegate

- the conclusion of a s113 Agreement with Cherwell District Council to the Director of Law and Governance, in consultation with the Leader;
- the agreement with Cherwell District Council to Terms of Reference of the Partnership Working Group to the Director of Law and Governance, in consultation with the Leader.

in the Chair

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Date of signing

CABINET – 19 JUNE 2018

ITEM 4 – QUESTIONS FROM COUNTY COUNCILLORS

A. Question received for the meeting on 22 May 2018.

At Cabinet the following question submitted to the meeting on 22 May and in error was not processed. Cabinet that the question and response be included in the addenda for the next meeting

From Councillor Howson to Councillor Hibbert Biles

“In reply to a question posed at Cabinet on 17th June 2014 about whether the then Cabinet member would make representations to the regional school commissioner and Ofsted as to the very high non-attendance at St. Gregory the Great School, the then cabinet member replied that the School Improvement officer had been sent into the school to try and establish the underlying cause of the high absence rate. She had further requested that an analysis of poor attendance be undertaken on a class by class and year by year basis. This has been successful in improving attendance in the past. Should this not improve attendance, she would then consider contacting Ofsted?”

Can the current cabinet member offer any explanation as to why this school, now an academy, should have had the worst attendance figures for any school in Oxfordshire for the autumn term of 2017 despite being declared ‘inadequate’ by Ofsted during the previous school year and the actions following on from my earlier question?”

Answer

“Trish Murphy is the allocated school liaison officer for the County Attendance team and started in her role in December 2017. She was allocated St Gregory the Great, by Jo Goodey, the new interim Education Inclusion Manager at a time which coincided with the Ofsted report.

Trish has been into the school on three occasions, the first being with Rachael Etheridge on the 27th February 18 to meet with Elizabeth Lutzeier and Anita Whyte. This meeting was delayed for various reasons including other county representatives going into the school. Since then Trish has repeatedly tried to go into the school on a number of occasions, twice the school have cancelled the meeting prompting further delay.

Trish visited the school on the 9th May shadowing the LCSS link worker identified for the school. Trish again visited on 23rd May and met with Anita to go over the school attendance, there is showing some improvement with attendance and new systems are in place to track attendance and behaviour within the school. Fixed term exclusions are starting to come down which is having a positive impact on PA's.

Weekly attendance reports are now being produced for the Head of Years to have a better oversight of the students, Trish reports that the school seem to be offering more support to students.

The County Attendance team continue to receive referrals from St Greg's. There is some signs of improvement in attendance, the school were set an initial target of 91% by Rachael Etheridge, they are currently at 90.7% according to the data.

Clearly efforts have been impacted on by the struggle to get into the school, Trish has been asked to wait for the exams to finish before going into the school again.

David Clarke, new Deputy Director for Education contacted the RSC office to raise this issue with them and they are very much aware of this and other issues. Following the recent Ofsted monitoring visit this has now been raised at Ministerial level. Regular meetings have been established at the school to monitor progress being made. The first took place in May and the next meeting is next week. David has asked to be invited to these and future meetings to be able to represent our concerns especially in relation to attendance and gain a greater understanding of how we could hold the school and system to greater challenge in order for the outcomes to improve. The RSC officer further explained that the school is in the process of being merged with another Multi Academy Trust but this is still in the discussion phase."

B. Questions received for meeting on 19 June 2018

1. From Councillor Howson to Councillor Lindsay-Gale

"In the last 2 Property Data Survey Condition reports to the DfE what Grades were assigned to Northfield School in each survey and when were the returns sent to the government?"

Answer

The PDS condition surveys were initiated by DfS in response to Michael Gove's request to establish the public sector liability in terms of managing the education estate. They were undertaken by private technical advisors employed by DfS.

OCC did not participate and submit these PDS Condition Survey reports to DfS. We also do not have these reports in our possession or have access to any such reports on Northfields.

We do have our own condition surveys with the last one being undertaken earlier this year, this has been the basis of current action on the Northfield site.

These surveys were organised and run by the Education and Skills Funding Agency (ESFA) ([Condition Data Collection programme: information and](#)

[guidance - GOV.UK; https://www.gov.uk/government/publications/property-data-survey-programme](https://www.gov.uk/government/publications/property-data-survey-programme)), we are not aware that OCC provided condition data to any third party.

2. From Councillor Phillips to Councillor Constance

“Oxford City -Controlled Parking Zones - Future Programme.

I welcome your decision on 7 June to include Sandhills and Risinghurst in the list of areas assigned priority 2 status for Controlled Parking Zones consultations. Would it be possible to publish the timetable for this programme given the limited budget and capacity within the Directorate to manage this programme?”

Answer

“Following the approval of the CPZ priorities on 7 June officers are developing a programme for all the new zones. Implementing CPZs involves a number of different teams across the council and their input will be required to identify a deliverable programme. The intention is to publish the programme in late June or early July. Local members will be kept informed and will be sent the proposed programme before it is published.”

3. From Councillor Phillips to Councillor Constance:

'Oxfordshire Growth Deal

At the last Oxford City Localities meeting on 24 May we were briefed on the emerging development sites for Growth Deal investment.

I was pleased to see that the Collinwood Road Crossing in Risinghurst was included in this list. As you know the crossing is required to provide a safe route for pedestrians and cyclists across the A40 dual carriageways. However it also provides a great opportunity to provide a cycleway linking the communities of Barton and Risinghurst. Could I be advised on the progress of the decision making process with specific reference to the Collinwood Road crossing?'

Answer

'Thank you for your question regarding the Collinwood Road Crossing over the A40.

You are correct that the scheme is included in the Growth Deal Investment schemes and is contained within a programme of work, grouped together as 'Oxford City Wide Cycle and Pedestrian Routes'.

The Collinwood Road Crossing scheme is currently being reviewed, along with several other suggestions for schemes from various stakeholders, which will all be assessed for deliverability and likely costs by the end of July. A decision on the actual schemes that will be taken forward to feasibility design stages will be shared with the stakeholder groups in August this year.'

CABINET – 19 JUNE 2017

ITEM 5 – PETITIONS AND PUBLIC ADDRESS

Public Address

The Leader of the Council has agreed the following requests to address the meeting:-

Item	Speaker
6. Provisional Revenue and Capital Outturn 2017/18	Councillor Glynis Phillips, Shadow Cabinet Member for Finance (5 mins)
7. Home to School Transport and Travel Policy	<p>Damian Haywood, Chair of the governing body at Mabel Prichard School (3 mins)</p> <p>Phillip Middlewood (3 mins)</p> <p>David Mytton (3 mins)</p> <p>Keith Strangwood (3 mins)</p> <p>Jane Pargeter (3 mins)</p> <p>Councillor Marie Tidball City Executive Board Member for Supporting Local Communities (3 mins)</p> <p>Councillor John Howson (5 mins)</p> <p>Councillor Emma Turnbull, Shadow Cabinet Member for Public Health & Education (5 mins)</p> <p>Councillor Michael Waine, Chairman of Education Scrutiny Committee</p>
8. Change to Policy on 25 Hour Early Years Funded Places	Councillor Emma Turnbull, Shadow Cabinet Member for Public Health & Education
9. Minerals and Waste Local Plan: Site Allocations – Issues and Options Consultation	Councillor John Sanders, Shadow Cabinet Member for Environment (5 mins)
10. Corporate Plan 2018-2021	<p>Councillor Laura Price, Opposition Deputy Leader (5 mins)</p> <p>Councillor Liz Brighthouse, Chairman of Performance Scrutiny Committee</p>

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Provisional Outturn Report 2017/18
Cabinet 19 June 2018
Provisional Outturn

Ref	Directorate	FINAL BUDGET 2017/18			Outturn Year end Spend/Income	Year end Variation to Budget	Year end Variance Traffic Light Indicator
		Original Budget	Movement to Date	Latest Budget			
(1)	(2)	£000 (3)	£000 (5)	£000 (7)	£000 (8)	underspend - overspend + £000 (9)	(13)
	People						
	Gross Expenditure	641,941	-200,823	441,118	640,642	199,525	R
	Gross Income	-341,195	202,509	-138,686	-332,548	-193,863	R
		300,746	1,686	302,432	308,094	5,662	G
	Resources						
	Gross Expenditure	66,959	-2,528	64,431	69,420	4,989	R
	Gross Income	-47,144	809	-46,335	-51,216	-4,881	R
		19,815	-1,719	18,096	18,205	108	G
	Communities						
	Gross Expenditure	160,697	800	161,497	163,138	1,641	G
	Gross Income	-68,896	420	-68,476	-68,930	-455	G
		91,801	1,221	93,022	94,208	1,186	G
	Directorate Expenditure Total	869,597	-202,551	667,046	873,200	206,155	R
	Directorate Income Total	-457,235	203,739	-253,496	-452,694	-199,198	R
	Directorate Total Net	412,362	1,188	413,550	420,506	6,956	G

Provisional Outturn Report 2017/18
Cabinet 19 June 2018
Provisional Outturn

Ref	Directorate	FINAL BUDGET 2017/18			Outturn Year end Spend/Income	Year end Variation to Budget	Year end Variance Traffic Light Indicator
		Original Budget	Movement to Date	Latest Budget			
(1)	(2)	£000 (3)	£000 (5)	£000 (7)	£000 (8)	underspend - overspend + £000 (9)	(13)

	Contributions to (+)/from (-)reserves	-800	21	-779	29	808
	Contribution to (+)/from(-) balances	4,700		4,700		-4,700
	Public Health Saving Recharge	-500		-500		500
	Contingency	4,377	190	4,567	400	-4,167
	Pensions - past service deficit funding	830		830	830	0
	Capital Financing	25,561		25,561	25,087	-474
	Interest on Balances	-4,773		-4,773	-7,602	-2,829
	Strategic Measures Budget	29,395	211	29,606	18,744	-10,862
	Unringfenced Government Grants	-19,226	-1,399	-20,625	-22,036	-1,411
	Council Tax Surpluses	-7,277		-7,277	-7,277	0
	Revenue Support Grant	-18,665		-18,665	-18,665	0
	Business Rates Top-Up	-37,821		-37,821	-37,821	0
	Business Rates From District Councils	-30,704		-30,704	-31,136	-432
	Council Tax Requirement	328,064	0	328,064	322,315	-5,749

KEY TO TRAFFIC LIGHTS

Balanced Scorecard Type of Indicator

Budget	On track to be within +/- 2% of year end budget
	On track to be within +/- 5% of year end budget
	Estimated outturn showing variance in excess of +/- 5% of year end

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Provisional Outturn Report 2017/18
Cabinet 19 June 2018
Provisional Outturn

Ref	Directorate	FINAL BUDGET 2017/18			Outturn Year end Spend/Income	Year end Variation	Year end Variance Traffic Light Indicator
		Original Budget	Movement to Date	Latest Estimate			
(1)	(2)	£000 (3)	£000 (4)	£000 (5)	£000 (6)	underspend - overspend + £000 (7)	(8)
CEF1	Education & Early Intervention						
	Gross Expenditure	69,453	1,831	71,284	73,219	1,935	A
	Gross Income	-48,306	-1,272	-49,578	-51,953	-2,375	A
		21,147	559	21,706	21,265	-440	A
CEF2	Children's Social Care						
	Gross Expenditure	46,040	-14,070	31,970	33,723	1,753	R
	Gross Income	-5,733	2,624	-3,109	-3,911	-802	R
		40,307	-11,446	28,861	29,812	951	A
CEF3	Children's Social Care Countywide Services						
	Gross Expenditure	31,914	14,503	46,417	54,208	7,790	R
	Gross Income	-1,129	-2,728	-3,857	-5,081	-1,223	R
		30,785	11,775	42,560	49,127	6,567	R
CEF4-1	Delegated Schools						
	Gross Expenditure	199,098	-201,685	-2,587	187,881	190,468	R
	Gross Income	-199,098	201,685	2,587	-187,882	-190,468	R
		0	0	0	0	0	G
CEF4	Other Schools						
	Gross Expenditure	39,175	-3,414	35,761	28,304	-7,456	R
	Gross Income	-38,838	3,295	-35,543	-28,146	7,397	R
		337	-119	218	158	-59	R

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Cabinet 19 June 2018
Provisional Outturn

Ref	Directorate	FINAL BUDGET 2017/18			Outturn Year end Spend/Income	Year end Variation	Year end Variance Traffic Light Indicator
		Original Budget	Movement to Date	Latest Estimate			
(1)	(2)	£000 (3)	£000 (4)	£000 (5)	£000 (6)	underspend - overspend + £000 (7)	(8)
CEF5	Quality & Compliance						
	Gross Expenditure	5,402	-160	5,242	5,199	-43	G
	Gross Income	-652	-1	-653	-682	-29	A
		4,750	-161	4,589	4,517	-72	G
CEF9	CEF Corporate Overheads						
	Gross Expenditure	0	814	814	814	0	G
	Gross Income	0	0	0	0	0	
		0	814	814	814	0	G
SCS1	Adult Social Care						
	Gross Expenditure	191,916	-1,506	190,410	196,064	5,654	A
	Gross Income	-14,328	-1,731	-16,059	-22,546	-6,487	R
		177,588	-3,237	174,351	173,518	-832	G
SCS2	Joint Commissioning						
	Gross Expenditure	4,324	2,602	6,926	6,316	-610	R
	Gross Income	-1,423	638	-785	-626	159	R
		2,901	3,240	6,141	5,690	-451	R
SCS9-1	ASC Corporate Overheads						
	Gross Expenditure	0	200	200	200	0	G
	Gross Income	0	0	0	0	0	
		0	200	200	200	0	G

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		Original Budget	Movement to Date	Latest Estimate				
(1)	(2)	£000 (3)	£000 (4)	£000 (5)	£000 (6)	underspend - overspend + £000 (7)	(8)	
PH1	LA Commissioning Responsibilities - Nationally Defined	Gross Expenditure	17,624	84	17,708	17,658	-50	G
		Gross Income	0	0	0	6	6	
		17,624	84	17,708	17,665	-44	G	
PH2	LA Commissioning Responsibilities - Locally Defined	Gross Expenditure	13,394	-85	13,309	12,977	-332	A
		Gross Income	-354	0	-354	-394	-40	R
		13,040	-85	12,955	12,583	-372	A	
PH3	Public Health Recharges	Gross Expenditure	670	0	670	618	-53	R
		Gross Income	0	0	0	0	0	
		670	0	670	618	-53	R	
PH4	Grant Income	Gross Expenditure	0	0	0	0	0	
		Gross Income	-31,334	0	-31,334	-31,334	0	G
		-31,334	0	-31,334	-31,334	0	G	
	Transfer to Public Health Reserve		0	0	468	468	G	

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		Original Budget	Movement to Date	Latest Estimate			
(1)	(2)	£000 (3)	£000 (4)	£000 (5)	£000 (6)	underspend - overspend + £000 (7)	(8)
	Non Negotiable Support Service Recharges						
	Gross Expenditure	22,931	61	22,992	22,992	0	G
	Gross Income	0	0	0	0	0	
		22,931	61	22,992	22,992	0	G
	Gross Expenditure	641,941	-200,823	441,118	640,642	199,525	R
	Gross Income	-341,195	202,509	-138,686	-332,548	-193,863	R
	People Directorate Total Net	300,746	1,686	302,432	308,094	5,662	G

KEY TO TRAFFIC LIGHTS

Balanced Scorecard Type of Indicator

Budget	On track to be within +/- 2% of year end budget	G
	On track to be within +/- 5% of year end budget	A
	Estimated outturn showing variance in excess of +/- 5% of year end	R

Provisional Outturn Report 2017/18
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Provisional Outturn

Ref	Directorate	FINAL BUDGET 2017/18			Outturn Year end Spend/Income	Year end Variation	Year end Variance Traffic Light Indicator
		Original Budget	Movement to Date	Latest Estimate			
(1)	(2)	£000 (3)	£000 (4)	£000 (5)	£000 (6)	underspend - overspend + £000 (7)	(8)
EE1	Planning & Place						
	Gross Expenditure	10,000	-72	9,928	9,086	-842	R
	Gross Income	-6,425	51	-6,374	-5,784	590	R
		3,575	-21	3,554	3,302	-252	R
EE2	Infrastructure Delivery						
	Gross Expenditure	88,247	-32,150	56,097	58,361	2,264	A
	Gross Income	-31,184	20,875	-10,309	-11,392	-1,083	R
		57,063	-11,275	45,788	46,968	1,180	A
EE3	Property & Investment						
	Gross Expenditure	24,562	32,504	57,066	57,540	474	G
	Gross Income	-10,062	-20,141	-30,203	-29,898	305	G
		14,500	12,364	26,864	27,643	779	A
EE4	Community Safety						
	Gross Expenditure	25,579	-808	24,771	24,516	-255	G
	Gross Income	-2,287	452	-1,835	-2,086	-251	R
		23,292	-356	22,936	22,430	-505	A
EE9-2	Community Safety Corporate Overheads						
	Gross Expenditure	0	307	307	307	0	G
	Gross Income	0	0	0	0	0	
		0	307	307	307	0	G

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		Original Budget	Movement to Date	Latest Estimate			
(1)	(2)	£000 (3)	£000 (4)	£000 (5)	£000 (6)	underspend - overspend + £000 (7)	(8)
EE9-1	E&E Corporate Overheads						
	Gross Expenditure	0	1,019	1,019	1,019	0	G
	Gross Income	0	-817	-817	-832	-15	G
		0	202	202	187	-15	R
	Non Negotiable Support Service Recharges						
	Gross Expenditure	12,309	0	12,309	12,309	0	G
	Gross Income	-18,938	0	-18,938	-18,938	0	G
		-6,629	0	-6,629	-6,629	0	G
	Directorate Expenditure Total	160,697	800	161,497	163,138	1,641	
	Directorate Income Total	-68,896	420	-68,476	-68,930	-455	
	Directorate Total Net	91,801	1,221	93,022	94,208	1,186	

KEY TO TRAFFIC LIGHTS

Balanced Scorecard Type of Indicator

Budget	On track to be within +/- 2% of year end budget	G
	On track to be within +/- 5% of year end budget	A
	Estimated outturn showing variance in excess of +/- 5% of year end	R

Provisional Outturn Report 2017/18
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Provisional Outturn

Ref	Directorate	FINAL BUDGET 2017/18			Outturn Year end Spend/Income	Year end Variation	Year end Variance Traffic Light Indicator
		Original Budget	Movement to Date	Latest Estimate			
		£000 (3)	£000 (4)	£000 (5)			
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)
CEO1	Chief Executive & Business Support						
	Gross Expenditure	944	-2	942	951	9	G
	Gross Income	0	0	0	-4	-4	
		944	-2	942	947	5	G
CEO2	Human Resources						
	Gross Expenditure	4,325	-5	4,320	4,212	-108	A
	Gross Income	-1,167	430	-737	-634	102	R
		3,158	426	3,584	3,578	-6	G
CEO3	Corporate Finance & Internal Audit						
	Gross Expenditure	6,445	-8	6,437	6,837	400	R
	Gross Income	-2,212	472	-1,740	-2,289	-550	R
		4,233	464	4,697	4,548	-150	A
CEO4	Law & Governance						
	Gross Expenditure	9,602	1,002	10,604	11,021	417	A
	Gross Income	-7,216	-928	-8,144	-8,470	-326	A
		2,386	74	2,460	2,550	90	A
CEO5	Policy						
	Gross Expenditure	4,579	-1,064	3,515	3,686	172	A
	Gross Income	-1,943	1,027	-916	-1,178	-262	R
		2,636	-37	2,599	2,508	-90	A
CEO6	Corporate & Democratic Core						
	Gross Expenditure	83	-4	79	0	-79	R
	Gross Income	0	0	0	0	0	
		83	-4	79	0	-78	R

Provisional Outturn Report 2017/18
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Provisional Outturn

Ref	Directorate	FINAL BUDGET 2017/18			Outturn Year end Spend/Income	Year end Variation	Year end Variance Traffic Light Indicator
		Original Budget	Movement to Date	Latest Estimate			
(1)	(2)	£000 (3)	£000 (4)	£000 (5)	£000 (6)	underspend - overspend + £000 (7)	(8)
CEO7	Transformation						
	Gross Expenditure	27,867	-2,617	25,250	29,429	4,179	R
	Gross Income	-5,190	1,561	-3,629	-7,470	-3,841	R
		22,677	-1,056	21,621	21,959	338	G
CEO9	CEO Corporate Overheads						
	Gross Expenditure	0	256	256	256	0	G
	Gross Income	0	-1,754	-1,754	-1,754	0	G
		0	-1,498	-1,498	-1,498	0	G
	Non Negotiable Support Service Recharges						
	Gross Expenditure	13,114	-86	13,028	13,028	0	G
	Gross Income	-29,416	0	-29,416	-29,416	0	G
		-16,302	-86	-16,388	-16,388	0	G
	Directorate Expenditure Total	66,959	-2,528	64,431	69,420	4,989	
	Directorate Income Total	-47,144	809	-46,335	-51,216	-4,881	
	Directorate Total Net	19,815	-1,719	18,096	18,205	108	

KEY TO TRAFFIC LIGHTS

Balanced Scorecard Type of Indicator

Budget	On track to be within +/- 2% of year end budget	G
	On track to be within +/- 5% of year end budget	A
	Estimated outturn showing variance in excess of +/- 5% of year end	R

CABINET – 18 JUNE 2018

Item 7 – The Proposed Home to School Travel and Transport Policy

On the 18 June 2018 an Extraordinary Meeting of the Education Scrutiny Committee was convened to discuss the proposals put forward for a Home to School Transport Policy for Oxfordshire. The Committee considered the report and recommendations and **RESOLVED** to:

- (a) ask the Cabinet to reject recommendations (a) and (b) in relation to SEND pupils set out in paragraph 55 of the report, on the basis that it was premature to make those decisions at this point in time whilst there was both a SEND and High Block Needs Review underway of which they should be an integral part;
- (b) In relation to recommendation (b) set out in paragraph 56 of the report, the Committee asked that further work and analysis be undertaken in relation to the funding for this provision.

The Committee would also wish to be assured that any future proposals coming forward be underpinned by strategic rationale and that any future consultation should include all services users, currently receiving or about to receive transport.

The Committee also asked that any future reports coming forward, particularly in relation to some of the most vulnerable children in society, should include all the analysis that underpinned the proposals or was referred to in the report.

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APPOINTMENTS SCHEDULE 2017/18

ANNEX

SECTION 1

Joint Committees

<i>Joint Committee</i>	Frequency of meetings (FOM)	Places	Appointees for 2017/18
Thames Valley Fire Control Service		2	Deputy Leader Cabinet member for Property & Cultural Services
Traffic Penalty Tribunal - Outside London Adjudication Committee	quarterly	1	Cabinet Member for the Environment
Growth Board		1	Leader (Deputy Leader as named substitute)

Joint Committee Sub-Groups

Sub-Group	Places	Basis of Member Appointment	Con Ind Alliance	Lab	Lib	Ind
					Dem	
Oxfordshire Growth Board Scrutiny Panel	3	On the nomination of the political groups according to political balance:	1 Carter	1 John Sanders	1 Emily Smith	
OGB JSSP Sub Group		Appointment nominated by the Leader of the Council	1 <i>Fox-Davies (Matelot as Sub)</i>			
OGB Infrastructure Sub-Group	1	Appointment nominated by the Leader of the Council	1 <i>Constance</i>			
OGB Housing Sub-Group		Appointment nominated by the Leader of the Council	1 <i>(Constance as Sub)</i>	<i>Brighthouse</i>		

Local Statutory Bodies

Statutory Body	FOM	Places	Basis of Member Appointment	Con Ind Alliance	Lab	Lib Dem	Ind
Adoption & Permanency Panels & Fostering Panels	3 per month	3	On the nomination of the political groups according to political balance: Adoption & Permanency	2 Cllr Mrs Fitzgerald O'Connor Vacancy	1 Cllr Begum Azad		0
	2 per month (occasionally) 3 per month	2	Fostering	1 Cllr Bulmer	1 Cllr Gill Sanders		
Standing Advisory Council for Religious Education (SACRE)		3	On the nomination of the political groups according to political balance	1 Cllr Mathew	1 Cllr Phillips	1 Cllr Bob Johnston	0

Strategic Partnerships

Partnership	FOM	Appointees for 2017/18
Oxfordshire Partnership Board	2 per annum	Leader of the Council
Thematic Partnerships:		
Health & Well Being Board	3 per annum	Leader of the Council, Cabinet Members for Adult Social Care, Public Health & Education and Children's & Family Services
Children's Trust Board	3 per annum	Cabinet Member for Children & Family Services Cabinet Member for Public Health & Education
Health Improvement Board	3 per annum	Cabinet Member for Public Health & Education
Oxfordshire Local Enterprise Partnership	4 per annum	Leader of the Council
Safer Oxfordshire Partnership	3 per annum	Councillor Kieron Mallon in his role as representative on the Thames Valley Police & Crime Panel.
Oxfordshire Stronger Communities Alliance	4 per annum	Cabinet Member for Local Communities
Joint Management Group for Adults		Cabinet Member for Adult Social Care

SECTION 4

Standing Advisory Bodies

Body	FOM	Places	Basis of Member Appointment	Con Ind Alliance	Lab	Lib Dem	Ind
Arts Council S. E. Region Board	3/4 per annum	1*	Cabinet Member for Property & Cultural Services Nomination only – appointment process by Arts Council	1 Cllr Lindsay-Gale			
Music House Committee / Music Education Hub (Partnership) for Oxfordshire	3 per annum	3	On the nomination of the political groups according to political balance	2 Cllr Waine Cllr Lindsay-Gale	1 Cllr Phillips	0	0
Outdoor Centres House Committee (under review)		3	On the nomination of the political groups according to political balance	2 Cllr Waine Vacancy	1 Cllr Lygo	0	0
Schools Organisation Stakeholder Group (includes former Oxfordshire School Forum)	quarterly	5 1 observer (with no voting rights)	Non-executive County Council Members On the nomination of the political groups according to political balance Cabinet Member for Public Health & Education	3 Cllr Waine Cllr Mrs Fitzgerald-O'Connor Cllr Matelot Cllr Hibbert-Biles	1 Cllr Brighthouse	1 Cllr Howson	

CA9

<p>Young People's Well-Being Group</p>	<p>2</p>	<p>5</p>	<p>5 non-executive councillors on the nomination of the political groups according to political balance, to reflect as far as possible the geographic areas of the county; the Cabinet Member with responsibility for Children and Young People (ex officio)</p>	<p>3 Cllr Mrs Fitzgerald-O'Connor Cllr Mathew Cllr Harrod</p>	<p>1 Cllr Turnbull</p>	<p>1 Cllr Emily Smith</p>	<p>0</p>
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Informal Member/Officer Working Groups

Working Group	FOM	Places	Basis of Appointment	Con Ind Alliance	Lab	Lib Dem	Ind
Corporate Parenting Panel	4 per annum	11	On the nomination of the political groups according to political balance, to include the Cabinet for Children Education & Families and the three members serving on the Fostering & Adoption Panels Director for Children, Education & Families and Director for Social & Community Services or nominees	6 Cllr Waine Cllr Mrs Fitzgerald O'Connor Cllr Billington Cllr Bulmer Cllr Harrod Cllr Gray	3 3 of Cllr Gill Sanders, Cllr Lygo, Cllr McIlveen and Cllr Begum Azad	2 Cllr Roberts Cllr Johnson	0
Oxfordshire County Council South Africa Link Group	2/3 per annum	4	On the nomination of the political groups according to political balance	2 Cllr Harrod Cllr Thompson	1 Brighthouse	1 D. Turner	0
Minority Ethnic Consultative Forum.		3		1 Cllr Gray	1 Cllr Afridi	1 Cllr Buckley	
West End Steering Group	as required	2	Leader of the Council and Deputy Leader or representative	2 Hudspeth Heathcoat		0	0

SECTION 6

Strategic Outside Body	FOM	OCC Entitlement	Appointees for 2017/18
County Councils Network (CCN)	Council - 2 per annum Executive – 3 per annum Annual conference	4 county councillors	Hudspeth Lindsay-Gale Heathcoat Hibbert-Biles
Local Government Association (LGA)	General Assembly -1 per annum	4 county councillors (* to cast additional OCC vote)	Hudspeth* Hibbert-Biles Heathcoat Lindsay-Gale
Oxfordshire Association of Local Councils	as required	1 county councillor	Matelot
Oxfordshire Care Partnership Board	as required	1 county councillor	Stratford
Oxfordshire Countryside Access Forum	2/3 per annum	1 county councillor	Vacancy
Community First Oxfordshire (formerly Oxfordshire Rural Community Council)	as required	1 county councillor	Walker

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CABINET – 19 JUNE 2018

ITEM 12 – FORWARD PLAN AND FUTURE BUSINESS

Members are asked to note the following changes to the Forward Plan:

Amendments to items in the present Plan

Portfolio	Topic (Ref)/Decision	Present Timing	Change
<i>Environment</i> Cabinet Member	Abingdon: Faringdon Road – Proposed Zebra Crossing (Ref: 2018/055) To seek approval of the proposals.	12 July 2018	Withdrawn – no objections
<i>Environment</i> Cabinet Member	Application of Highway Policy Review – Phase 1 (Ref: 2018/036) To seek approval of the proposed changes to procedures.	12 July 2018	Deferred to 13 September 2018
<i>Environment</i> Cabinet Member	Ambrosden/Bicester – Graven Hill – Proposed 20mph Speed Limit and Waiting Restrictions (Ref: 2018/013) To seek approval of the proposals.	12 July 2018	Withdrawn – no objections
<i>Environment</i> Cabinet Member	Proposed Extension to Double Yellow Lines – Rock Road, Carterton (Ref: 2016/135) To seek approval of the proposals.	12 July 2018	Deferred to 13 September 2018
<i>Environment</i> Cabinet Member	Chinnor: Mill Lane and Estover Way – Proposed Traffic Calming (Ref: 2018/064) To seek approval of the proposals.	12 July 2018	Deferred to 13 September 2018
<i>Environment</i> Cabinet Member	Milton-under-Wychwood: A361 – Proposed 30mph Speed Limit (Ref: 2018/068) To seek approval of the proposals.	12 July 2018	Withdrawn – No objections received

Portfolio	Topic (Ref)/Decision	Present Timing	Change
<i>Environment</i>	Oxford: Portland Road – Proposed Amendments to Waiting Restrictions (Ref: 2018/069)	12 July 2018	Deferred to 13 September 2018
Cabinet Member	To seek approval of the proposals.		